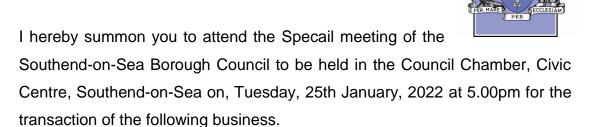
Southend-on-Sea Borough Council

Civic Centre Southend-on-Sea

17 January 2022



A Lewis Chief Executive

AGENDA

- 1 Apologies for Absence
- 2 Declarations of Interest
- 3 Honorary Alderman Awards
- 4 Freedom of the Borough Awards